

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION

DIRECTORS' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2020



THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
(A company limited by guarantee)

COMPANY INFORMATION

Directors	Brian Everett, Non-Executive Director - President (resigned 17 October 2019) Helen Phillips, Non-Executive Director - President (appointed 17 October 2019) Mike Darcey, Non-Executive Director-Chair Nicola Bolton, Non-Executive Director Alastair Marks, Non-Executive Director Howard Marsh, Non-Executive Director Adam Pengilly, Non-Executive Director Sara Sutcliffe, Non-Executive Director (SID) David Watt, Non-Executive Director (resigned 11 September 2019) Scott Harper, Non-Executive Director (appointed 25 January 2020) Jane Allen, Executive Director - Chief Executive Officer Michelle Fulford, Executive Director (resigned 27 September 2020) Ryan Fulford, Executive Director Martin Reddin, Executive Director Gareth Harvey, Executive Director (appointed 25 January 2020)
Registered number	01630001
Registered office	Lilleshall National Sports Centre Newport Shropshire TF10 9AT
Independent auditors	WR Partners Chartered Accountants & Statutory Auditors Belmont House Shrewsbury Business Park Shrewsbury Shropshire SY2 6LG
Solicitors	Lanyon Bowdler Brodie House Telford TF3 4DR

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**GROUP STRATEGIC REPORT
FOR THE YEAR ENDED 31 MARCH 2020**

BUSINESS REVIEW

The directors present their Strategic Report on the group for the year ended 31 March 2020.

The Board of British Gymnastics is committed to the highest standards of good corporate governance. The Board and its committees discharged its duties effectively throughout the year holding four Board meetings and a one-day strategy meeting with the attendance record below. In addition, all Board Committees met and operated within their terms of reference, reporting their activities to the Board.

Directors	Board Meetings	Strategy Meeting
Brian Everett, Non-Executive Director - President (left October 19)	2/2	NA
Helen Phillips, Non-Executive Director - President (commenced October 19)	2/2	1/1
Mike Darcey, Non-Executive Director - Chair	4/4	1/1
Nicola Bolton, Non-Executive Director	4/4	1/1
Alastair Marks, Non-Executive Director	4/4	1/1
Howard Marsh, Non-Executive Director	4/4	1/1
Adam Pengilly, Non-Executive Director	4/4	1/1
Sara Sutcliffe, Non-Executive Director (SID)	3/4	1/1
David Watt, Non-Executive Director (left September 19)	2/2	NA
Scott Harper, Non-Executive Director (commenced January 20)	1/1	1/1
Jane Allen, Executive Director - Chief Executive Officer	4/4	1/1
Michelle Fulford, Executive Director (left September 2019)	2/2	NA
Ryan Fulford, Executive Director	4/4	1/1
Martin Reddin, Executive Director	4/4	1/1
Gareth Harvey, Executive Director (commenced January 20)	1/1	1/1

During the year, there was significant change to the makeup of the Board with Brian Everett MBE stepping down as President at the AGM in October 2019 following the completion of his eight year term. Helen Phillips MBE was appointed his replacement in October and became the first female President of British Gymnastics. David Watt completed his eight year term as an NED in September and was replaced by Scott Harper who joined the Board in January 2020. The Board made the decision at its Strategy Day in March 2019 that the organisation would benefit from having a Finance Director on the Board. Gareth Harvey was appointed as the FD in August 2019 and after the completion of his probation period joined the Board in January 2020. Executive Director Michelle Fulford after an outstanding ten year career at British Gymnastics resigned from the organisation in September 2019.

Throughout the year, British Gymnastics met all their obligations to ensure compliance to the Code of Sports Governance. An action plan detailing the on-going requirements of the Code is reviewed each Board meeting to ensure that compliance is maintained.

The current position shows the organisation has sound governance, financial management, strategic planning, human resources and organisational policy in place to achieve agreed objectives.

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GROUP STRATEGIC REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2020

To ensure that all British Gymnastics policies remain relevant, a Policy Register and review schedule is presented to the Board at each meeting.

In January 2020, the Board assessed their 2019-20 objectives and set their annual objectives for the following 2020-21 year. The result of the assessment was:

- Conduct evaluation reviews on major projects completed in 2018 to understand benefits realised. **COMPLETED**
- Complete the balanced scorecard and utilise it for review of the progress of the strategic priorities. **COMPLETED**
- Consider ex athlete and diversity requirements when considering Board appointments. **COMPLETED**
- Explore the feasibility of introducing a Club Stakeholder Advisory Group. **COMPLETED**
- Continue to develop the Board culture. **ONGOING**
- Review the Board succession plan. **COMPLETED**

At the January 2020 Strategy day, the Board completed a board evaluation, reviewed its skills matrix and succession plan as well as confirming the membership of its sub committees for the next year. The progress of the Strategic Plan was monitored along with the projects supporting its delivery. Board diversity continues to be a challenge, and this was placed as a priority on the Board objectives set for 2020-21.

To assist the Board to monitor progress, a balanced scorecard to drive strategic execution is in place and remains a work in progress as we strive to support the process for measuring these targets.

The Operations group (Executive, Directors and Heads of Department) continue to meet monthly to review the business and address new programmes and projects.

The following strategic risk considerations for the Board when discussing any proposals remain in place. These are, maintenance and growth of membership, protection of target reserves, management of the public profile and reputation of the sport, management and growth of high performance clubs and NGB duty of care.

Finance

The appointment of a Finance Director has not only strengthened the Board but also is a great benefit to the Executive and Finance team within the daily operations. The Finance Director focused immediately on the financial systems and processes to ensure the organisation operated in the most efficient and effective manner and that the most up to date information was available to allow informed decisions to be made.

As per the financial regulations, external auditors are appointed to review the annual accounts. The Audit Committee oversees this process with the Committee Chair meeting independently of management to discuss any issues arising from the audit.

The Board has supported six investment projects for the 2017-2021 cycle of which a total investment to date is £3.303m. In the 2019-20 financial year, £0.943m has been invested to date and the Board receives regular reports on their progress.

- Community of Experts
- Coach Support Program
- Customer Experience Framework
- High Performance Program
- Digital Transformation Project
- Brand Intervention Program

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GROUP STRATEGIC REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2020

British Gymnastics continues to grow their managed investment portfolio. This investment is governed by an investment policy approved by the Board, and the primary investment objective is to achieve sustainable capital growth within a cautious to balanced risk environment. The portfolio is managed by an external management company and on 31st March 2020 the market value of the investment portfolio was £8.905m.

During the year as part of its aim to help and support the growth of member clubs by encouraging facility improvements or expansion projects British Gymnastics established a new company called the Amateur British Gymnastics Investments Ltd (BGI). British Gymnastics has committed to invest £2m of capital from its long term investment fund into BGI and has further secured an additional £2m government grant from Sport England. British Gymnastics Investments Ltd (BGI) will achieve this aim through its "Club Capital" project that will provide member clubs with access to low interest rate loans.

The organisation finished the financial year with a deficit of £855k. A major part of this deficit was planned as investment was made into major projects. The Board recognises the need to increase revenue through more commercial activity along with maintaining tight controls over expenditure to protect the organisation's reserves.

Major achievements

The following is a list of the major achievements for the organisation during the 2019-20 year.

- Membership continues to grow although the growth has slowed to 4%.
- As part of the 2017-2021 Strategic Plan, a digital transformation plan was developed and approved by the Board during the year. This will see significant performance improvements for users of British Gymnastics digital services, and the launch of a new website in late 2020.
- Department operations plans with long term investment projects embedded into them which will assist in the delivery of the strategy.
- British Gymnastics continues to be compliant with the Code of Sports Governance and has maintained its green rating for safeguarding processes.
- 276 Leisure centres are now delivering gymnastics with over 31,336 places filled weekly.
- Senior gymnasts in all disciplines across European Championships and World Championships continue to enjoy success on the international stage.
- Junior gymnasts across all disciplines had outstanding results which augurs well for the future.
- Over 33,000 fans enjoyed watching 12,000 athletes compete for international and national glory. The 2020 Artistic British Championships and 2020 World Cup (both held in the month of March) were cancelled due to the pandemic.
- 180 clubs involving over 4300 participants enjoyed the "Gymnastics For All" festival events.
- The new Club Capital project was commenced but the official launch was delayed due to the pandemic.
- 10,500 potential coaches and officials participated in 982 education courses.
- Awarded the Advanced Equality Standard which only a very few NGB's have achieved and this demonstrates our commitment to equality and diversity.
- The launch of the new look on line shop to drive increased merchandise sales.
- A trained Welfare Officer is now in attendance at every British Gymnastics national event.

High Performance

The Performance Director James Thomas and his team within the Performance Unit, which includes the World Class Programme (men, women, trampoline) and BG funded disciplines (rhythmic, tumbling, DMT, acrobatics, aerobics and team gym), continue to support our national squad athletes and coaches with an extensive program of international competitions and training camps as well as talent camps and clinics for the next generation. In 2019 the World Class Program went through the "Walk the Floor" culture program established by UK Sport which involved extensive face to face interviews with coaches and athletes by an independent panel. The outcome of the report saw an action plan drawn up and actioned by the Performance Team. The progress of this plan is monitored closely by the Board.

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GROUP STRATEGIC REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2020

On his retirement as an athlete, Dan Purvis was elected into the Hall of Fame for his outstanding career in Men's Gymnastics which involved being a member of the 2012 Olympic Bronze medal team.

Events

British Gymnastics, through its Events and Marketing departments, deliver a comprehensive event programme each year for all disciplines culminating in a British Championships for each discipline.

British Gymnastics' event strategy is to stage three high profile events each year in major venues across the UK and one World or European Championships in Great Britain every Olympic cycle. These events are supported by strong marketing initiatives that are driving increasing fan engagement.

In May 2019, the International Gymnastics Federation awarded the 2023 Trampoline World Championships to Birmingham and this event will be staged through the joint support of British Gymnastics, City of Birmingham and UK Sport.

Participation

Membership numbers continued to grow with over 400k members at the end of the 2019 membership year which is a testament to strong participation programmes within the 1500 clubs and the facility development conducted across the UK. The participation team continues to seek new partnerships across the leisure and school sector. There are 276 leisure centres now delivering British Gymnastics programmes with over 31,336 places filled weekly

During the year, a project team was formed to commence the huge task of revamping our popular but outdated Proficiency Award Scheme. This is a major piece of work that, whilst driven by the participation team, involves strong cross departmental co-operation.

Every four years the International Gymnastic Federation stages their Gymnastics For All event called "Gymnaestrada". In 2019 a record number of participants (800 members from 30 clubs) represented Great Britain at this inspiring event in Austria. The British Gymnastics team was not only involved in many displays throughout the week but also staged a magnificent mass display involving all 800 team members. Members of the participation team led by David Marshall and Gemma Barton managed and delivered all of the teams requirements.

Facilities

Our facility investment project started to take shape during the year. Former BG Chair Matt Neville was appointed the Chair of the new Investment Company BGI Ltd.

£2million of BG reserves has been invested along with £1m of a committed £2m Sport England grant. Fund managers Sporting Assets are managing the project and already there have been clubs identified and loan proposals received. The official launch of the Facility Fund has been delayed due to the pandemic.

Education

Education remains a high priority for British Gymnastics with approximately 10,500 potential coaches and officials participating in accredited courses during the year. There is exciting work being done through the "Coach Support Program" which is driving the total redevelopment of the education courses and identifying new technologies to deliver education to the members. This is a massive undertaking by the organisation which will see significant investment over several years.

The "Positive Coaching" resource released in 2018 and compulsory for all coaching members in 2019 has now seen 7,000 coaches go through the course. There is currently international interest in this outstanding resource.

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GROUP STRATEGIC REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2020

Human Resources

Work was done throughout the year to ensure the right systems were in place to support the staff which involved evaluating and rewarding performance, training and upskilling all members.

Training was delivered over many important business areas that involved a calendar of internal and external interventions that helped the ongoing professional development of all British Gymnastics management and staff.

The HR team improved the induction process for new staff and worked proactively on small projects that helped the wellbeing and mental health of all staff.

Integrity Unit

The Integrity Unit oversees safeguarding, complaints and discipline, governance and compliance, data protection, equality and diversity and health and safety. Our safeguarding processes and procedures continue to be reviewed by the CPSU annually and in the 2019 review a green rating was achieved.

A major achievement in 2019 was the granting of the Advanced Equality Standard which only a very few NGB's have achieved. This has demonstrated BG's commitment to ensuring all the values of equality and diversity are integrated into everyday practices of the organisation.

Following a new investment in training and resources, a trained Welfare Officer is now in attendance at every British Gymnastics event to help ensure and promote a safe sport.

Community Services

The most important challenge for the organisation is the relationship with the member clubs. The relationship managers and business support partners are working together with the entire organisation to focus on understanding the clubs' needs better, making them feel more valued, being more responsive to their requests and showing them that we care about them. Whilst it is acknowledged that more work needs to be done, British Gymnastics is committed to delivering on these outcomes. In September 2019, a Club Stakeholder Advisory Group consisting of 10 members, one Non-Executive Member (Chair) and one Executive Director was established. This group is in its early stages but already has assisted the Board and Executive in its thinking around club matters.

Marketing and Communications

The Marketing and Communications team continues to promote the sport, market the events and communicate to our members with strong activity through the major social media sites.

The main achievement during the year was the refurbishment of the National Training Centre at Lilleshall which not only involved new equipment but a massive branding exercise that acknowledged our past history, our National Hall Of Fame and our present Olympians. The athletes played a large part in developing the look and feel of the messaging in the gym. Our thanks go to Sport England for their capital funding support that enabled this project to happen.

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GROUP STRATEGIC REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2020

British Gymnastics Foundation

The BGF's flagship project, the "Love to Move" programme continues to be the focus for the Foundation in 2019 with its delivery into Care homes around the UK. The BGF received £500k of National Lottery funding from Sport England to assist this programme to develop and expand over a four-year period. The programme is growing rapidly with 245 deliverers having completed training, covering all Home Countries.

BGF has reached the milestone of awarding over £106,000 of funding in its Hardship Grants Programme, benefitting the lives of **300** individual BG members; helping them to stay in the sport of gymnastics through times of significant financial hardship and crisis.

COVID-19

In March 2020, due to a worldwide pandemic, the UK Government imposed severe restrictions on the daily lives of UK residents. These restrictions severely affected the activities of British Gymnastics and also included the closure of all gymnastics clubs within the UK.

Income generated from Events, Education courses and Merchandise which forms over 30% of our total annual income disappeared and even with the return of the clubs in late July 2020, these income streams have not returned to date.

The Board of British Gymnastics has reviewed its financial position given these setbacks and has also done some scenario planning around the forthcoming new membership year that may see a reduction in membership figures due to the pandemic. Strong reserves have allowed more time for the Board to understand the full impact of the pandemic and whether steps have to be taken in 2021 to reduce overhead costs.

The organisation is well placed to manage the current financial challenges posed by the pandemic.

Safeguarding Crisis

In July 2020, British Gymnastics became embroiled in a media storm over safeguarding issues that have engulfed the sport. The ferocity and relentlessness of the media attacks on British Gymnastics have seen many gymnasts come forward with allegations of abuse within the sport. An Independent review has been established to review the safeguarding practices within British Gymnastics and it is anticipated that the recommendations from this review will be known by early 2021. Consideration of the potential impact on the financial position of the company is considered in note 24 to the financial statements.

In conclusion

British Gymnastics sincerely thanks the members of its National Technical Committees of all disciplines, clubs, coaches, judges and all volunteers across the UK for their hard work and dedication in delivering the sport of gymnastics throughout the year.

British Gymnastics also formally acknowledges the outstanding support of its funding partners UK Sport and Sport England, sponsors and home nations during the 2019-20 year.

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GROUP STRATEGIC REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2020

PRINCIPAL RISKS AND UNCERTAINTIES

The organisation's risk register continues to be reviewed at each Board meeting. Risks that relate to Safeguarding, Government funding reductions and Data Protection are being closely monitored by the Board.

To mitigate the risks, the following actions have been taken:

- | | | |
|----------------------------|---|---|
| Safeguarding | - | Policies and Procedures have been reviewed and staffing support increased. |
| Reduced Government Funding | - | A commercial strategy has been approved and opportunities are being explored to reduce dependency on government funding. |
| Data Protection | - | Significant changes have been made to the membership system and the organisation's procedures to ensure compliance with the new GDPR regulations. |

FINANCIAL KEY PERFORMANCE INDICATORS

- | | | |
|--------------------|---|--|
| Membership growth | - | The 2019-20 budget was prepared for a 7% growth overall. At the end of 2019-20 financial year, 4% growth was achieved. |
| Government funding | - | A target was set of 30% reliance on government funding. In 2019-20, British Gymnastics received 31% of their total income from government grants and this was higher than the 30% in the previous year'. |

This report was approved by the board and signed on its behalf.



.....
Jane Allen, Executive Director - Chief Executive Officer

Date: 16 September 2020

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
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DIRECTORS' REPORT
FOR THE YEAR ENDED 31 MARCH 2020

The Directors present their report and the financial statements for the year ended 31 March 2020.

Directors' responsibilities statement

The Directors are responsible for preparing the Group strategic report, the Directors' report and the consolidated financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and the Group and of the surplus or deficit of the Group for that period.

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies for the Group's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and the Group and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Results

The deficit for the year, after taxation, amounted to £855,448 (2019 - deficit £891,487).

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DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2020

Directors

The Directors who served during the year were:

Brian Everett, Non-Executive Director - President (resigned 17 October 2019)
Helen Phillips, Non-Executive Director - President (appointed 17 October 2019)
Mike Darcey, Non-Executive Director-Chair
Nicola Bolton, Non-Executive Director
Alastair Marks, Non-Executive Director
Howard Marsh, Non-Executive Director
Adam Pengilly, Non-Executive Director
Sara Sutcliffe, Non-Executive Director (SID)
David Watt, Non-Executive Director (resigned 11 September 2019)
Scott Harper, Non-Executive Director (appointed 25 January 2020)
Jane Allen, Executive Director - Chief Executive Officer
Michelle Fulford, Executive Director (resigned 27 September 2020)
Ryan Fulford, Executive Director
Martin Reddin, Executive Director
Gareth Harvey, Executive Director (appointed 25 January 2020)

Future developments

In order to achieve its 2017-2021 strategy, British Gymnastics has embarked on major investment programmes involving facility development, coach education, improved customer experience and support for members and clubs. This will involve increased expenditure on staff and resources over this period.

To meet its obligations as a National Governing Body and be compliant with GDPR, British Gymnastics has changed the way its members data is collected, stored and managed.

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DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2020

Disclosure of information to auditors

Each of the persons who are Directors at the time when this Directors' report is approved has confirmed that:

- so far as the Director is aware, there is no relevant audit information of which the Company and the Group's auditors are unaware, and
- the Director has taken all the steps that ought to have been taken as a Director in order to be aware of any relevant audit information and to establish that the Company and the Group's auditors are aware of that information.

Post balance sheet events

There have been no significant events affecting the Group since the year end that would impact these financial statements.

Auditors

The auditors, WR Partners, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board and signed on its behalf.



.....
Jane Allen, Executive Director - Chief Executive Officer

Date: 16 September 2020

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS, AS A BODY, OF THE BRITISH AMATEUR GYMNASTICS ASSOCIATION

Opinion

We have audited the financial statements of The British Amateur Gymnastics Association (the 'parent Company') and its subsidiaries (the 'Group') for the year ended 31 March 2020, which comprise the Group Statement of comprehensive income, the Group and Company Balance sheets, the Group Statement of cash flows, the Group and Company Statement of changes in equity and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent Company's affairs as at 31 March 2020 and of the Group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS, AS A BODY, OF THE BRITISH AMATEUR GYMNASTICS ASSOCIATION (CONTINUED)

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Group's or the parent Company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditors' report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Group strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS, AS A BODY, OF THE BRITISH AMATEUR GYMNASTICS ASSOCIATION (CONTINUED)

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Group and the parent Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group strategic report or the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Directors' responsibilities statement on page 8, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Group's and the parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the parent Company or to cease operations, or have no realistic alternative but to do so.

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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS, AS A BODY, OF THE BRITISH AMATEUR GYMNASTICS ASSOCIATION (CONTINUED)

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

WR Partners

Andrew Malpass BA FCA (Senior statutory auditor)

for and on behalf of

WR Partners

Chartered Accountants
Statutory Auditors

Belmont House
Shrewsbury Business Park
Shrewsbury
Shropshire
SY2 6LG

Date:

2nd October 2020

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
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CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 MARCH 2020

	Note	2020 £	2019 £
Turnover	4	20,779,486	19,126,221
Cost of sales		(16,893,168)	(15,738,823)
GROSS PROFIT		3,886,318	3,387,398
Administrative expenses		(4,526,444)	(4,879,762)
Fair value movements of investments	15	(261,606)	346,875
OPERATING LOSS	5	(901,732)	(1,145,489)
Gain / (loss) on sale of investments		54,926	259,478
Interest receivable and similar income	10	19,647	50,202
LOSS BEFORE TAXATION		(827,159)	(835,809)
Tax charge	11	(28,289)	(55,678)
LOSS FOR THE FINANCIAL YEAR		(855,448)	(891,487)

There were no recognised gains and losses for 2020 or 2019 other than those included in the consolidated statement of comprehensive income.

The notes on pages 21 to 39 form part of these financial statements.

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
(A company limited by guarantee)
REGISTERED NUMBER: 01630001

CONSOLIDATED BALANCE SHEET
AS AT 31 MARCH 2020

	Note	2020 £	2019 £
FIXED ASSETS			
Intangible assets	13	709,499	-
Tangible assets	14	809,350	459,146
Investments	15	10,905,334	10,138,611
		<u>12,424,183</u>	<u>10,597,757</u>
CURRENT ASSETS			
Stocks	16	157,835	223,294
Debtors: amounts falling due within one year	17	1,512,121	2,142,394
Cash at bank and in hand	18	2,784,682	3,265,096
		<u>4,454,638</u>	<u>5,630,784</u>
Creditors: amounts falling due within one year	19	(8,930,102)	(7,779,863)
		<u>(4,475,464)</u>	<u>(2,149,079)</u>
NET CURRENT LIABILITIES		(4,475,464)	(2,149,079)
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>7,948,719</u>	<u>8,448,678</u>
Creditors: amounts falling due after more than one year	20	(612,526)	(257,037)
NET ASSETS		<u><u>7,336,193</u></u>	<u><u>8,191,641</u></u>
CAPITAL AND RESERVES			
Other reserves	21	3,400,000	2,118,000
Profit and loss account	21	3,936,193	6,073,641
EQUITY ATTRIBUTABLE TO OWNERS OF THE PARENT COMPANY		<u><u>7,336,193</u></u>	<u><u>8,191,641</u></u>
		<u><u>7,336,193</u></u>	<u><u>8,191,641</u></u>

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 16 September 2020.



.....
Jane Allen, Executive Director - Chief Executive Officer

The notes on pages 21 to 39 form part of these financial statements.

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
(A company limited by guarantee)
REGISTERED NUMBER: 01630001

COMPANY BALANCE SHEET
AS AT 31 MARCH 2020

	Note	2020 £	2019 £
FIXED ASSETS			
Intangible assets	13	645,726	-
Tangible assets	14	800,916	452,996
Investments	15	10,905,336	10,138,613
		<u>12,351,978</u>	<u>10,591,609</u>
CURRENT ASSETS			
Stocks	16	68,267	86,226
Debtors: amounts falling due within one year	17	1,480,841	2,067,847
Cash at bank and in hand	18	2,261,647	2,524,034
		<u>3,810,755</u>	<u>4,678,107</u>
Creditors: amounts falling due within one year	19	(8,910,207)	(7,606,008)
		<u>(5,099,452)</u>	<u>(2,927,901)</u>
NET CURRENT LIABILITIES		(5,099,452)	(2,927,901)
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>7,252,526</u>	<u>7,663,708</u>
Creditors: amounts falling due after more than one year	20	(612,526)	(257,037)
		<u>(612,526)</u>	<u>(257,037)</u>
NET ASSETS		<u>6,640,000</u>	<u>7,406,671</u>
CAPITAL AND RESERVES			
Other reserves	21	3,400,000	2,118,000
Profit and loss account	21	3,240,000	5,288,671
		<u>6,640,000</u>	<u>7,406,671</u>

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 16 September 2020.



Jane Allen, Executive Director - Chief Executive Officer
Director

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
(A company limited by guarantee)

**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 MARCH 2020**

	Reserve for long term projects £	Profit and loss account £	Total equity £
At 1 April 2018	2,722,355	6,360,773	9,083,128
COMPREHENSIVE INCOME FOR THE YEAR			
Loss for the year	-	(891,487)	(891,487)
Expenditure on long term projects	(1,520,895)	1,520,895	-
Transfer between reserves	916,540	(916,540)	-
OTHER COMPREHENSIVE INCOME FOR THE YEAR	(604,355)	604,355	-
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	(604,355)	(287,132)	(891,487)
TOTAL TRANSACTIONS WITH OWNERS	-	-	-
At 1 April 2019	2,118,000	6,073,641	8,191,641
COMPREHENSIVE INCOME FOR THE YEAR			
Loss for the year	-	(855,448)	(855,448)
Expenditure on long term projects	(279,306)	279,306	-
Transfer between reserves	1,561,306	(1,561,306)	-
OTHER COMPREHENSIVE INCOME FOR THE YEAR	1,282,000	(1,282,000)	-
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	1,282,000	(2,137,448)	(855,448)
TOTAL TRANSACTIONS WITH OWNERS	-	-	-
AT 31 MARCH 2020	3,400,000	3,936,193	7,336,193

The notes on pages 21 to 39 form part of these financial statements.

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
(A company limited by guarantee)

COMPANY STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 MARCH 2020

	Reserve for long term projects £	Profit and loss account £	Total equity £
At 1 April 2018	2,722,355	5,699,386	8,421,741
COMPREHENSIVE INCOME FOR THE YEAR			
Loss for the year	-	(1,015,070)	(1,015,070)
Expenditure on long term projects	(1,520,895)	1,520,895	-
Transfer between reserves	916,540	(916,540)	-
At 1 April 2019	2,118,000	5,288,671	7,406,671
COMPREHENSIVE INCOME FOR THE YEAR			
Loss for the year	-	(766,671)	(766,671)
Expenditure on long term projects	(279,306)	279,306	-
Transfer between reserves	1,561,306	(1,561,306)	-
AT 31 MARCH 2020	3,400,000	3,240,000	6,640,000

The notes on pages 21 to 39 form part of these financial statements.

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
(A company limited by guarantee)

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2020

	2020 £	2019 £
CASH FLOWS FROM OPERATING ACTIVITIES		
(Loss) for the financial year	(855,448)	(891,487)
ADJUSTMENTS FOR:		
Amortisation of intangible assets	4,527	-
Depreciation of tangible assets	277,496	234,375
Loss on disposal of tangible assets	4,996	-
Interest received	(19,647)	(50,202)
Taxation charge	28,289	55,678
Decrease/(increase) in stocks	65,459	(26,871)
Decrease in debtors	630,275	186,621
Increase in creditors	1,533,115	219,943
Net fair value losses/(gains) recognised in P&L	261,606	(346,875)
Corporation tax (paid)	(55,678)	(14,390)
Gain on sale of investments	(54,926)	(259,478)
NET CASH GENERATED FROM OPERATING ACTIVITIES	1,820,064	(892,686)
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of intangible fixed assets	(714,026)	-
Purchase of tangible fixed assets	(636,696)	(250,576)
Sale of tangible fixed assets	4,000	-
Purchase of listed investments	(763,444)	(2,835,410)
Sale of listed investments	1,790,041	2,866,835
Purchase of unlisted and other investments	(2,000,000)	-
Interest received	19,647	50,202
NET CASH FROM INVESTING ACTIVITIES	(2,300,478)	(168,949)
(DECREASE) IN CASH AND CASH EQUIVALENTS	(480,414)	(1,061,635)
Cash and cash equivalents at beginning of year	3,265,096	4,326,731
CASH AND CASH EQUIVALENTS AT THE END OF YEAR	2,784,682	3,265,096
CASH AND CASH EQUIVALENTS AT THE END OF YEAR COMPRISE:		
Cash at bank and in hand	2,784,682	3,265,096
	2,784,682	3,265,096

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2020

1. GENERAL INFORMATION

The company is a private company limited by guarantee and is incorporated in England. The company has a wholly owned subsidiary, Gymnastics Enterprises Limited, the results of which are included in the consolidated financial statements. The address of the registered office is Lilleshall National Sports Centre, Newport, Shropshire, TF10 9AT.

The principal activity is supporting gymnastics in Britain.

2. ACCOUNTING POLICIES

2.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires Group management to exercise judgment in applying the Group's accounting policies (see note 3).

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of comprehensive income in these financial statements.

The following principal accounting policies have been applied:

2.2 Basis of consolidation

The consolidated financial statements present the results of the Company and its own subsidiaries ("the Group") as if they form a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

The consolidated financial statements incorporate the results of business combinations using the purchase method. In the Balance sheet, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the Consolidated statement of comprehensive income from the date on which control is obtained. They are deconsolidated from the date control ceases

2.3 GOING CONCERN

After making enquiries, the Directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Financial resources include the investment portfolio which can be drawn upon if the need arises. The Company therefore continues to adopt the going concern basis in preparing its financial statements.

The Directors have also assessed the potential impact on the future operations of the Company with regard to the Covid-19 outbreak. The Company is considered to be well positioned given the current environment with no impact on the going concern basis of the financial statements.

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2020

2. ACCOUNTING POLICIES (CONTINUED)

2.4 REVENUE

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

Sale of goods

Revenue from the sale of goods is recognised when all of the following conditions are satisfied:

- the Group has transferred the significant risks and rewards of ownership to the buyer;
- the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the Group will receive the consideration due under the transaction; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

2.5 OPERATING LEASES: THE GROUP AS LESSEE

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the lease term.

2.6 RESEARCH AND DEVELOPMENT

In the research phase of an internal project it is not possible to demonstrate that the project will generate future economic benefits and hence all expenditure on research shall be recognised as an expense when it is incurred. Intangible assets are recognised from the development phase of a project if and only if certain specific criteria are met in order to demonstrate the asset will generate probable future economic benefits and that its cost can be reliably measured.

If it is not possible to distinguish between the research phase and the development phase of an internal project, the expenditure is treated as if it were all incurred in the research phase only.

2.7 GOVERNMENT GRANTS

Grants are accounted under the accruals model as permitted by FRS 102. Grants relating to expenditure on tangible fixed assets are credited to profit or loss at the same rate as the depreciation on the assets to which the grant relates. The deferred element of grants is included in creditors as deferred income.

Grants of a revenue nature are recognised in the Consolidated statement of comprehensive income in the same period as the related expenditure.

2.8 INTEREST INCOME

Interest income is recognised in profit or loss using the effective interest method.

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2020

2. ACCOUNTING POLICIES (CONTINUED)

2.9 PENSIONS

Defined contribution pension plan

The Group operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. Once the contributions have been paid the Group has no further payment obligations.

The contributions are recognised as an expense in profit or loss when they fall due. Amounts not paid are shown in accruals as a liability in the Balance sheet. The assets of the plan are held separately from the Group in independently administered funds.

2.10 TAXATION

Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company and the Group operate and generate income.

2.11 Intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

All intangible assets are considered to have a finite useful life. If a reliable estimate of the useful life cannot be made, the useful life shall not exceed ten years.

The estimated useful lives range as follows:

Development expenditure	-	10	years
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2.12 DEVELOPMENT COSTS

The development costs incurred in the year on two projects have been capitalised and accounted for as intangible assets under FRS102. As these projects remain in the development phase as at 31 March 2020 they have not been amortised in the year.

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2020

2. ACCOUNTING POLICIES (CONTINUED)

2.13 TANGIBLE FIXED ASSETS

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The Group adds to the carrying amount of an item of fixed assets the cost of replacing part of such an item when that cost is incurred, if the replacement part is expected to provide incremental future benefits to the Group. The carrying amount of the replaced part is derecognised. Repairs and maintenance are charged to profit or loss during the period in which they are incurred.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

The estimated useful lives range as follows:

Plant and machinery	- Between 5 and 10 years
Motor vehicles	- 5 years
Fixtures and fittings	- Between 5 and 10 years
Office equipment	- Between 2 and 4 years
Computer equipment	- Between 2 and 4 years

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

2.14 VALUATION OF INVESTMENTS

Investments in subsidiaries are measured at cost less accumulated impairment.

Investments in unlisted Group shares, whose market value can be reliably determined, are remeasured to market value at each balance sheet date. Gains and losses on remeasurement are recognised in the Consolidated statement of comprehensive income for the period. Where market value cannot be reliably determined, such investments are stated at historic cost less impairment.

Investments in listed company shares are remeasured to market value at each Balance sheet date. Gains and losses on remeasurement are recognised in profit or loss for the period.

2.15 STOCKS

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a first in, first out basis. Work in progress and finished goods include labour and attributable overheads.

At each balance sheet date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2020

2. ACCOUNTING POLICIES (CONTINUED)

2.16 DEBTORS

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

2.17 CASH AND CASH EQUIVALENTS

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than six months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Consolidated statement of cash flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Group's cash management.

2.18 CREDITORS

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2020

2. ACCOUNTING POLICIES (CONTINUED)

2.19 FINANCIAL INSTRUMENTS

The Group only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in ordinary shares.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Consolidated statement of comprehensive income.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the Group would receive for the asset if it were to be sold at the balance sheet date.

Financial assets and liabilities are offset and the net amount reported in the Balance sheet when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

3. JUDGEMENTS IN APPLYING ACCOUNTING POLICIES AND KEY SOURCES OF ESTIMATION UNCERTAINTY

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. In the opinion of the directors there are no estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2020**

4. Turnover

An analysis of turnover by class of business is as follows:

	2020 £	2019 £
Grants received	6,502,775	5,708,207
Membership	8,218,904	7,900,861
Other	6,057,807	5,517,153
	<u>20,779,486</u>	<u>19,126,221</u>

All turnover arose within the United Kingdom.

5. OPERATING LOSS

The operating loss is stated after charging:

	2020 £	2019 £
Research & development charged as an expense	29,000	46,055
Other operating lease rentals	63,043	71,143
	<u>92,043</u>	<u>117,200</u>

6. ANALYSIS OF INCOME AND EXPENDITURE BY FUND PROVIDER

	Grant Income £	Staff Expenditure £	Other Costs £	Total Expenditure £
UK Sport	3,872,558	1,156,760	2,597,744	3,754,504
Sport England	2,526,994	1,142,945	1,384,049	2,526,994
Sport Northern Ireland	103,222	61,833	41,389	103,222
	<u>6,502,774</u>	<u>2,361,538</u>	<u>4,023,182</u>	<u>6,384,720</u>

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2020

7. AUDITORS' REMUNERATION

	2020	2019
	£	£
Fees payable to the Group's auditor and its associates for the audit of the Group's annual accounts	15,500	14,900
	15,500	14,900
FEES PAYABLE TO THE GROUP'S AUDITOR AND ITS ASSOCIATES IN RESPECT OF:		
The auditing of accounts of associates of the Group pursuant to legislation	3,000	3,000
Preparation of the Group's Corporation tax returns	1,350	1,300

8. EMPLOYEES

Staff costs, including Directors' remuneration, were as follows:

	Group	Group	Company	Company
	2020	2019	2020	2019
	£	£	£	£
Wages and salaries	6,387,388	6,353,671	6,219,087	6,191,772
Social security costs	668,950	700,057	656,145	689,137
Cost of defined contribution scheme	319,557	313,987	310,325	306,555
	7,375,895	7,367,715	7,185,557	7,187,464

During the year key management received total remuneration and pension contributions of £943,343 (2019: £821,508).

The average monthly number of employees, including the Directors, during the year was as follows:

	Group	Group	Company	Company
	2020	2019	2020	2019
	No.	No.	No.	No.
	220	223	215	218

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2020

9. DIRECTORS' REMUNERATION

	2020	2019
	£	£
Directors' emoluments	489,637	377,668
Company contributions to defined contribution pension schemes	19,651	18,884
	509,288	396,552

The highest paid Director received remuneration of £131,976 (2019 - £130,669).

10. INTEREST RECEIVABLE

	2020	2019
	£	£
Other interest receivable	19,647	50,202
	19,647	50,202

11. TAXATION

	2020	2019
	£	£
CORPORATION TAX		
Current tax on profits for the year	28,289	55,678
TOTAL CURRENT TAX	28,289	55,678

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2020

11. TAXATION (CONTINUED)

FACTORS AFFECTING TAX CHARGE FOR THE YEAR

The tax assessed for the year is lower than (2019 - lower than) the standard rate of corporation tax in the UK of 19% (2019 - 19%). The differences are explained below:

	2020	2019
	£	£
Profit on ordinary activities before tax	(827,159)	(835,809)
EFFECTS OF:		
Capital allowances for year in excess of depreciation	(373,705)	(8,877)
Non-taxable income	206,749	262,550
Other differences leading to an increase (decrease) in the tax charge	195,245	(197,995)
TOTAL TAX CHARGE FOR THE YEAR	28,289	55,678

FACTORS THAT MAY AFFECT FUTURE TAX CHARGES

There were no factors that may affect future tax charges.

12. PARENT COMPANY SURPLUS FOR THE YEAR

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of comprehensive income in these financial statements. The deficit after tax of the parent Company for the year was £766,671 (2019 - deficit £1,015,070).

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2020

13. INTANGIBLE ASSETS

Group

	Development expenditure £
COST	
Additions	714,026
At 31 March 2020	<u>714,026</u>
AMORTISATION	
Charge for the year on owned assets	4,527
At 31 March 2020	<u>4,527</u>
NET BOOK VALUE	
At 31 March 2020	<u>709,499</u>
At 31 March 2019	<u>-</u>

Company

	Development expenditure £
COST	
Additions	645,726
At 31 March 2020	<u>645,726</u>
NET BOOK VALUE	
At 31 March 2020	<u>645,726</u>
At 31 March 2019	<u>-</u>

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2020**

14. TANGIBLE FIXED ASSETS

Group

	Plant and machinery £	Motor vehicles £	Fixtures and fittings £	Office equipment £	Other fixed assets £	Total £
COST						
At 1 April 2019	1,377,469	15,376	180,008	686,147	282,485	2,541,485
Additions	557,461	-	16,626	27,379	35,230	636,696
Disposals	(775,881)	-	(4,351)	(252,919)	-	(1,033,151)
At 31 March 2020	<u>1,159,049</u>	<u>15,376</u>	<u>192,283</u>	<u>460,607</u>	<u>317,715</u>	<u>2,145,030</u>
DEPRECIATION						
At 1 April 2019	1,028,340	9,226	171,922	598,773	274,078	2,082,339
Charge for the year on owned assets	179,392	3,075	4,305	76,168	14,556	277,496
Disposals	(766,885)	-	(4,351)	(252,919)	-	(1,024,155)
At 31 March 2020	<u>440,847</u>	<u>12,301</u>	<u>171,876</u>	<u>422,022</u>	<u>288,634</u>	<u>1,335,680</u>
NET BOOK VALUE						
At 31 March 2020	<u><u>718,202</u></u>	<u><u>3,075</u></u>	<u><u>20,407</u></u>	<u><u>38,585</u></u>	<u><u>29,081</u></u>	<u><u>809,350</u></u>
At 31 March 2019	<u><u>349,129</u></u>	<u><u>6,150</u></u>	<u><u>8,086</u></u>	<u><u>87,374</u></u>	<u><u>8,407</u></u>	<u><u>459,146</u></u>

THE BRITISH AMATEUR GYMNASTICS ASSOCIATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2020

14. TANGIBLE FIXED ASSETS (CONTINUED)

Company

	Plant and machinery £	Fixtures and fittings £	Office equipment £	Other fixed assets £	Total £
COST					
At 1 April 2019	1,377,469	29,083	686,147	282,485	2,375,184
Additions	557,461	10,869	27,379	35,230	630,939
Disposals	(775,881)	-	(252,919)	-	(1,028,800)
At 31 March 2020	<u>1,159,049</u>	<u>39,952</u>	<u>460,607</u>	<u>317,715</u>	<u>1,977,323</u>
DEPRECIATION					
At 1 April 2019	1,028,340	20,997	598,773	274,078	1,922,188
Charge for the year on owned assets	179,392	3,907	76,168	14,556	274,023
Disposals	(766,885)	-	(252,919)	-	(1,019,804)
At 31 March 2020	<u>440,847</u>	<u>24,904</u>	<u>422,022</u>	<u>288,634</u>	<u>1,176,407</u>
NET BOOK VALUE					
At 31 March 2020	<u><u>718,202</u></u>	<u><u>15,048</u></u>	<u><u>38,585</u></u>	<u><u>29,081</u></u>	<u><u>800,916</u></u>
At 31 March 2019	<u><u>349,129</u></u>	<u><u>8,086</u></u>	<u><u>87,374</u></u>	<u><u>8,407</u></u>	<u><u>452,996</u></u>

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FOR THE YEAR ENDED 31 MARCH 2020

15. FIXED ASSET INVESTMENTS

Group

	Listed investments £	Unlisted investments £	Total £
COST OR VALUATION			
At 1 April 2019	10,138,611	-	10,138,611
Additions	763,444	2,000,000	2,763,444
Disposals	(1,735,115)	-	(1,735,115)
Revaluations	(261,606)	-	(261,606)
At 31 March 2020	<u>8,905,334</u>	<u>2,000,000</u>	<u>10,905,334</u>

Company

	Investments in subsidiary companies £	Listed investments £	Unlisted investments £	Total £
COST OR VALUATION				
At 1 April 2019	2	10,138,611	-	10,138,613
Additions	-	763,444	2,000,000	2,763,444
Disposals	-	(1,735,115)	-	(1,735,115)
Revaluations	-	(261,606)	-	(261,606)
At 31 March 2020	<u>2</u>	<u>8,905,334</u>	<u>2,000,000</u>	<u>10,905,336</u>

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15. FIXED ASSET INVESTMENTS (CONTINUED)

15. INVESTMENT SPLIT

	2020 £	2019 £
Cash		
Cash bfwd	215,228	246,657
Portfolio charges	(33,610)	(31,429)
Net transfer	909,956	-
	1,091,574	215,228
Shares		
Shares bfwd	9,923,384	9,317,025
Share transfer	(1,902,961)	-
Revaluation/gain	(206,663)	606,359
	7,813,760	9,923,384

SUBSIDIARY UNDERTAKING

The following was a subsidiary undertaking of the Company:

Name	Registered office	Class of shares	Holding
Gymnastics Enterprises Limited	Lilleshall National Sports Centre. Newport. Shropshire. TF10 9AT	Ordinary	100%

The aggregate of the share capital and reserves as at 31 March 2020 and the profit or loss for the year ended on that date for the subsidiary undertaking were as follows:

Name	Aggregate of share capital and reserves	Profit/(Loss)
Gymnastics Enterprises Limited	696,195	(88,777)

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16. STOCKS

	Group 2020 £	<i>Group</i> 2019 £	Company 2020 £	<i>Company</i> 2019 £
Finished goods and goods for resale	157,835	223,294	68,267	86,226
	157,835	223,294	68,267	86,226

The carrying value of stocks are stated net of impairment losses totalling £28,207 (2019 - £50,536).

17. DEBTORS

	Group 2020 £	<i>Group</i> 2019 £	Company 2020 £	<i>Company</i> 2019 £
Trade debtors	337,365	666,457	306,083	636,471
Other debtors	11,131	40,721	11,131	40,721
Prepayments and accrued income	1,163,625	1,435,218	1,163,627	1,390,657
	1,512,121	2,142,396	1,480,841	2,067,849

18. CASH AND CASH EQUIVALENTS

	Group 2020 £	<i>Group</i> 2019 £	Company 2020 £	<i>Company</i> 2019 £
Cash at bank and in hand	2,784,682	3,265,096	2,261,647	2,524,034
	2,784,682	3,265,096	2,261,647	2,524,034

Cash balances include amounts received from Sports Councils which can only be used for the purpose for which the grants were awarded, and have not yet been spent.

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19. CREDITORS: Amounts falling due within one year

	Group 2020 £	<i>Group</i> 2019 £	Company 2020 £	<i>Company</i> 2019 £
Trade creditors	842,505	1,438,122	781,868	1,344,991
Amounts owed to group undertakings	-	-	82,586	44,778
Corporation tax	30,595	57,951	30,595	29,701
Other taxation and social security	251,674	336,940	219,112	295,711
Other creditors	1,953,302	53,936	1,953,302	53,936
Accruals and deferred income	5,852,026	5,892,914	5,842,744	5,836,891
	8,930,102	7,779,863	8,910,207	7,606,008

There is an intercompany guarantee in place between The British Amateur Gymnastics Association and Gymnastics Enterprises Limited. This guarantee can only be exercised by the Association's bank.

20. CREDITORS: Amounts falling due after more than one year

	Group 2020 £	<i>Group</i> 2019 £	Company 2020 £	<i>Company</i> 2019 £
Other creditors	612,526	257,037	612,526	257,037
	612,526	257,037	612,526	257,037

The other creditors greater than one year relates to grant funded assets that are being amortised over the life of the asset.

There are no amounts payable more than five years after balance sheet dates that have interest attached to them.

21. RESERVES

Other reserves

During the year expenditure on long term projects totalled £279,306 (2019: £1,520,895) which has been transferred from the profit and loss account. A transfer was also made from the profit and loss reserve to this reserve totaling £1,561,306 (2019: £916,540).

The balance of other reserves of £3,400,000 has been identified as the amount required to fund the investment projects approved by the Board in March 2020 for investment into the development of the sport to the end of the financial year 2024/25.

Profit and loss account

The movement in the profit and loss account reserve represents the profit generated during the year.

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2020

22. ANALYSIS OF NET DEBT

	At 1 April 2019 £	Cash flows £	At 31 March 2020 £
Cash at bank and in hand	3,265,096	(480,414)	2,784,682
	<u>3,265,096</u>	<u>(480,414)</u>	<u>2,784,682</u>

23. COMPANY STATUS

The company is a private company limited by guarantee and consequently does not have share capital. Each of the members is liable to contribute an amount not exceeding £1 towards the assets of the company in the event of liquidation. At 31 December 2019 there were 7,734 members (2018: 8,755 members).

24. CONTINGENT LIABILITIES

Post year end, an independent investigation into safeguarding allegations commenced in August 2020. Given the review is ongoing it is impossible to say at this stage what the outcome will be and therefore it is not possible to give an estimate of the financial effect. The investigation is in its early stages and its findings are unlikely to be published until 2021. If the investigation resulted in adverse findings there may be a material impact on the financial position of the company, subject to not being within the scope of the company's insurance cover.

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25. COMMITMENTS UNDER OPERATING LEASES

At 31 March 2020 the Group and the Company had future minimum lease payments under non-cancellable operating leases as follows:

	Group 2020 £	<i>Group</i> 2019 £	Company 2020 £	<i>Company</i> 2019 £
Land and Buildings				
Not later than 1 year	219,552	256,704	193,876	229,108
Later than 1 year and not later than 5 years	-	263,042	-	207,850
	219,552	519,746	193,876	436,958
	Group 2020 £	<i>Group</i> 2019 £	Company 2020 £	<i>Company</i> 2019 £
Other				
Not later than 1 year	197,366	168,496	197,366	165,716
Later than 1 year and not later than 5 years	106,143	158,238	106,143	158,238
	303,509	326,734	303,509	323,954

26. RELATED PARTY TRANSACTIONS

Two directors of The British Amateur Gymnastics Association are also Trustees of British Gymnastics Foundation during the year. The British Amateur Gymnastics Association charged the British Gymnastics Foundation £409,559 (2019: £213,376) for management fees and other recharges during the year. There was a debtor balance outstanding at year end of £46,279 (2019: 88,126).

Gymnastics Enterprises Limited, the wholly owned subsidiary of The British Amateur Gymnastics Association, donated £150,000 (2019: £150,763) to British Gymnastics Foundation during the year. There were no outstanding balances at the year end.

Two directors of The British Amateur Gymnastics Association are also members of the Federation Internationale de Gymnastique Authorities, one as an executive member and the other as a member of the Marketing Commission. British gymnastics received £64,138 during the year (2019: £18,988) and made payments of £119,379 (2019: £271,445). There were no outstanding balances at the year end (2019: £nil).